



Amlak Finance PJSC

Investor Presentation

Q2 2019

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Financial & Operating Performance Amlak at a Glance Strategic Focus **Appendix**

UAE and Dubai Economy

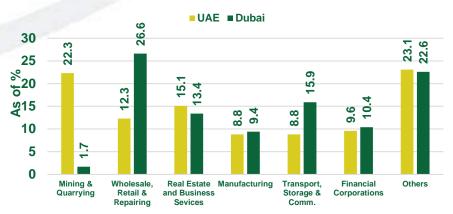
- The UAE's economy grew 1.7 per cent last year, on the back of higher oil prices. The non-oil sector, grew by 1.3 per cent at constant prices compared with 2017.
- For 2019, the IMF's Regional Economic Outlook for UAE has projected 2.8 per cent real GDP growth compared to the earlier forecast of 3.6 per cent.
- Dubai's GDP at constant prices achieved a growth rate of **1.94 percent** in 2018.
- Dubai's external non-oil trade reached **AED 1.3 trillion (\$353 billion)** in 2018 despite a global slowdown in trade volumes.
- Dubai had **15.92 million** international overnight visitors in 2018 compared to **15.79 million** in 2017.
- DAFZA's foreign trade in 2018 grew AED55.8 billion to reach AED146 billion representing an increase of 62 per cent versus 2017. Its contribution to Dubai's foreign trade in 2018 reached 11 per cent versus 7 per cent in 2017.
- A total of 486 property companies and real estate brokerages failed to renew their licenses in 2018. The number represents a 12 per cent decrease in registered property companies from 2017 to 2018.

Key Economic Indicators

1 Brent OPEC Oil Basket Price in UAE (AED)

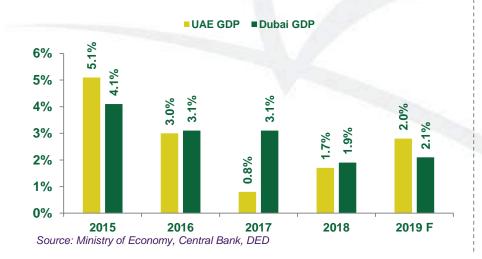


Distribution of GDP Sectors (in %) – UAE & Dubai 2017

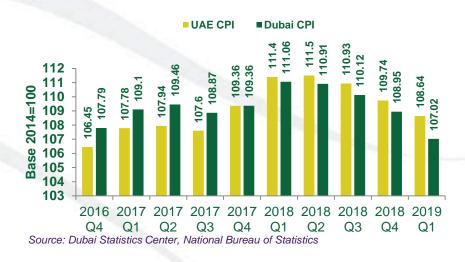


Source: Dubai Statistics Center, National Bureau of Statistics

UAE & Dubai GDP Growth Rates



Consumer Price Index (CPI) - UAE & Dubai



Amlak at a Glance Strategic Focus Financial & Operating Performance Appendix



Dubai Real Estate Market

Economic Environment

- Around 6,000 units have entered the Dubai real estate market in Q1 2019.
- Around **2,600 new units** have been launched in Q1 2019, during the same time last year around **3,450 new units** were launched. The **decline** in the number of new launches will help the **market stabilize** in the **medium term**.
- Volume and Value of Secondary market transactions **rose by 6 per cent and 4 per cent** respectively on a quarterly basis.
- The Dubai real estate market remained **subdued** during the first quarter of the year. On a quarterly basis, Selling and Rental prices in the residential segment have **declined by 1.3 per cent and 0.6 per cent** respectively.
- The Apartment segment is experiencing **increased vacancy** level at **17 per cent**.
- Incentives such as **multiple cheque payments** and **rent free periods** have become a norm in the market, to ensure tenant retention.
- With supply outstripping demand, selling and rental prices are expected to face further pressure in 2019.
- Sales and Rent prices of office buildings continued to drop in the first quarter of 2019 owing to **slow economic growth**.

 Tenants can be seen moving into **A Grade offices** with **reduced rentals**.

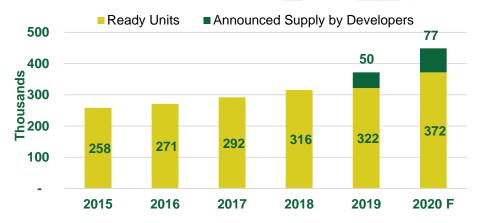
Key Real Estate Indicators

Number and Value of Real Estate Transactions



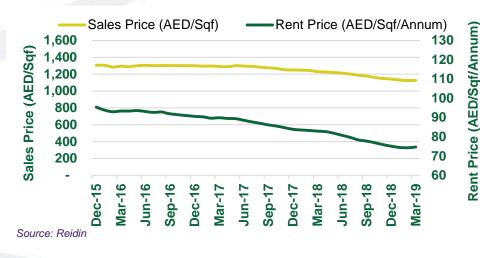
Source: Reidin

Dubai Residential Supply Trends (Freehold Areas)

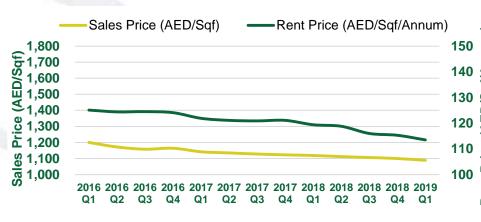


Source: Reidin

Dubai Residential Sales and Rental Price Changes



Dubai Commercial Rental Prices



Source: Reidin

Amlak at a Glance Strategic Focus Financial & Operating Performance Appendix

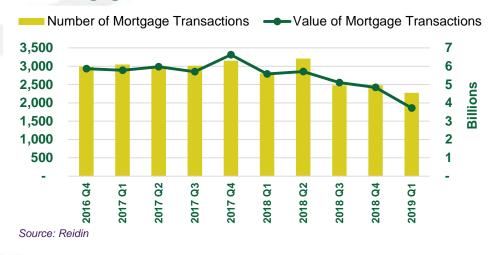


Dubai Mortgage Market

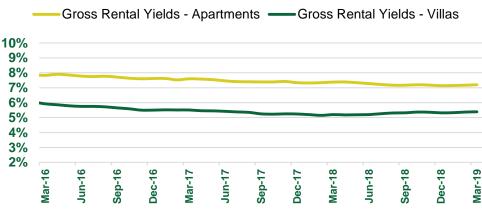
Economic Environment

- Value of mortgages registered valued at AED 3.7 Billion in Q1 2019, down year on year by 33 per cent.
- Three month EIBOR rose to 2.79%, up 20 per cent from 2018 levels.
- Despite decline in rentals and slowdown in the overall real estate market, some section of Dubai's property market still offer decent rental yield to investors.
- As of March 2019, the gross rental yields for the apartment segment stands at 7.2% while the villa segment currently provides a yield of 5.4%. Gross Rental Yields have marginally increased on a quarterly basis.

Mortgage Transactions Over the Years



Rental Yields in Dubai



Source: Reidin

Economic Environment

Strategic Focus

Financial & Operating Performance

Amlak at a Glance

Appendix



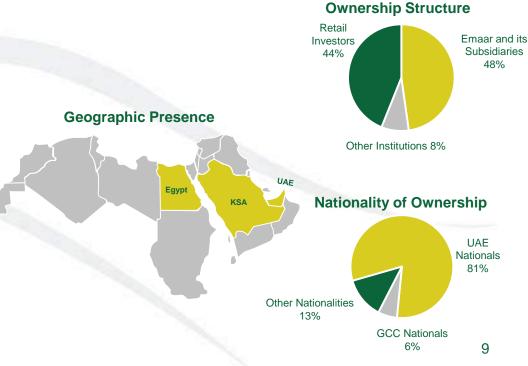
Company Profile

Cultablianias and Associates

Background

- Amlak Finance PJSC was incorporated in Dubai, United Arab Emirates, on 11 November 2000 as a Private Shareholding Company.
- At the constituent shareholders meeting held on 9 March 2004, a resolution was passed to convert the Company to a Public Joint Stock Company.
- Amlak Finance is a leading specialized real estate financier in the Middle East.
- The activities of the Company are conducted in accordance with Islamic Sharia'a,
- Amlak offers a range of customized financial solutions and products to investors/clients for both ready and off-plan properties.
- Amlak expanded its presence to Kingdom of Saudi Arabia (KSA) in 2006 through investment in 'Amlak International for Real Estate Finance Company'.
- Amlak launched its first international office in Egypt in 2007, which operates under the name "Amlak Finance Egypt Company S.A.E".
- Following the completion of its highly successful financial restructuring in 2014, Amlak is pursuing a prudent business strategy that is also now well-placed to work towards continuous enhancement of value for its shareholders.

Subsidiaries and Associates		
Company	Location	% Shareholding
Amlak Property Investment LLC	UAE	100%
Amlak Capital LLC	UAE	100%
Amlak Holding Limited	UAE	100%
Warqa Heights LLC	UAE	100%
Amlak Sky Gardens LLC	UAE	100%
EFS Financial Services LLC	UAE	57.5%
Amlak Limited	UAE	100%
Amlak Finance Egypt Company S.A.E	Egypt	100%
Amlak Nasr City Real Estate Investment LLC	Egypt	100%
Amlak International for Real Estate Finance Company	KSA	26.21%





Through The Years

2000

· Incorporation of Amlak Finance as a private shareholding company in Dubai, UAE

Amlak at a Glance

- · Share Capital increase by 6 times to AED750
- Converted into Sharia Compliant Public Joint Stock Company
- · Listed on DFM

2005

- Share Capital increase by 2 times to AED 1.5
- Rights issue
- Successfully launched Sukuk

- · Launched "First Amlak Real Estate Fund"
- Invested in Amlak International for Real Estate Finance Company KSA (Associate)

2007

· Invested in Amlak Finance & Real Estate Investment (S.A.E.) (100% subsidiary in Egypt)

- Total assets reaching AED 21 Bn. Real estate investment reaching AED 6 Bn. Mortgage portfolio reaching AED 13 Bn
- · The financial turmoil hit the UAE
- Suspension of share trading on DFM

2009-2013

- 43% drop in Liabilities and Commitments by AED 8 Bn
- · It was the stand still period for Amlak growth. However management proactively adopted focused strategies covering:
- · Continue serving financier
- Effective Portfolio management
- · Robust liquidity management
- · Cost rationalization
- Negotiated significant reduction in liabilities& commitments
- · Protecting Shareholders'

2014

- · Successful completion of restructuring
- approved restructuring plan in November 2014
- liabilities in cash
- Implementation of the
- Settled AED 2.8 Bn of

2015

- Reported profit of AED 139 Mn
- Resumption of share trading on DFM in June
- Redemption of AED 200 of Contingent Convertible Instrument (CCI) within the first year after
- restructuring Advance Payment of AED 558 Mn to Financiers

2016

- · Reported profit of AED 107 Mn
- Successful renegotiation of key restructuring terms led Amlak to meet its strategic intents
- Long term sustainability and growth
- · Improved ability to attract new funding
- Enhancement in shareholder value
- · Advance Payment of AED 274 Mn to Financiers

2017

- Reported profit of AED 51 Mn
- CCI Redemption of AED 100 Mn.
- Completion of our first real estate development in Mirdiff
- Reduce operating cost by

2018

 Further advance payments of AED 684 Million to financiers in January 2018



Key Strategies

Strategic Priorities	Strategic Intents	Strategic Metrics
Restructuring	 Renegotiation with financiers to ensure long term growth of the Company and ensuring full compliance with and adherence to revised agreement reached with the Depositors. Flawless implementation of restructuring milestones 	Liquidity & Compliance
Profitability and Growth	 Build up real estate finance business comprising of both ready and under-construction properties for growth in core revenue streams Create long term value from real estate portfolio through development of land parcels Enhance shareholder profitability through improved margins and sustained operational efficiencies 	Remain Profitable
Sustainable Funding	 Secure funding from innovative sources subject to parameters and covenants agreed with financiers Develop a range of financing options both off and on balance sheet which are best suited keeping in view liquidity gap and refinancing needs 	Funds Availability
Value Proposition	Offer specialized and differentiated products, superior lead generation and excellent sales and service execution	Product Innovation New Customer Segments
Organizational Capability	 Robust risk management to manage risks within risk appetite. Staff and talent development and retention as well as boosting corporate brand. 	Customer Satisfaction
Cost Rationalization	Ensure cost rationalization to maintain and align efficiency ratios in line with industry best practices	Efficiency

Strategic Focus



Strategic Enablers

Our Vision (What we aim to become?)

"To be a specialized and customer centric real estate financing institution in the UAE"

Our Mission (What is our purpose?)

"To provide niche financial solutions, customized to fit our customers' needs, while maximizing shareholder value and nurturing our employees"





Corporate Values

Our Corporate Values (What we stand for?)

Amlak at a Glance



Customers' needs are at the heart of what we do. We strive for excellence in customer service by providing superior service to our customers in a timely, efficient, and consistent manner. Our goal is to transform customer satisfaction to customer loyalty and advocacy.



Innovation

We drive and inspire innovation in the workplace, with the aim to build on our organizational capabilities, and expand our capacity for innovative & creative thinking, collaboration & readiness for action.



We strive to create value for our stakeholders, customers, investors, and the community at large. We aim to leverage our expertise and innovation to achieve sustainable growth for our company whilst serving the interests of our stakeholders.



Integrity

Amlak is committed to maintaining a culture of integrity; we operate with honesty, fairness, and the highest of ethical standards. We take great pride in building a relationship of trust with our stakeholders.



Nurturing People

We value our employees and it is our commitment to continually enhance their welfare, training and career and personal development. We strive to improve our working environment and drive forward our desired corporate behaviors.



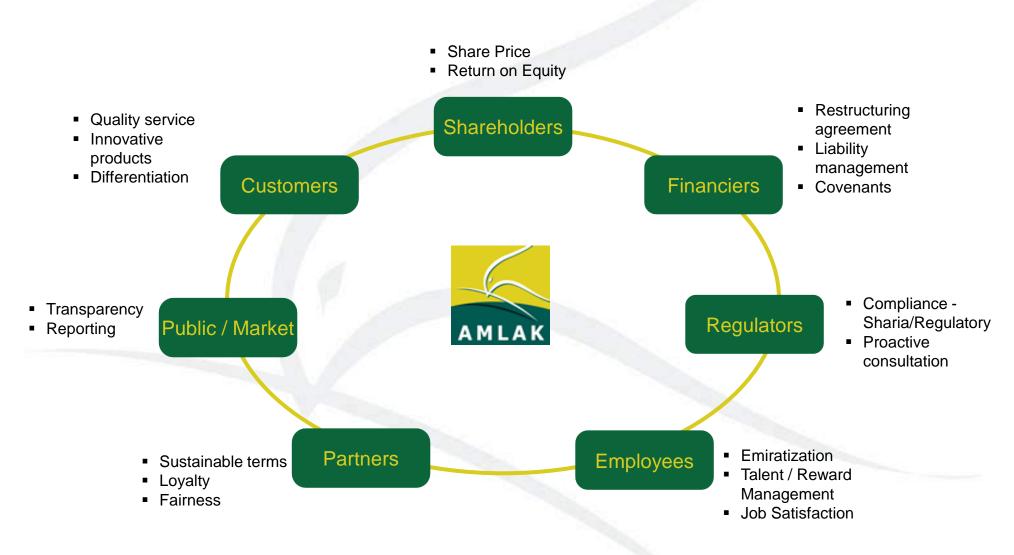
Responsibility

Participating in initiatives that support the workplace, marketplace, community and environment is an integral part of what we do. We are dedicated to contributing to society and helping make a positive difference in the community we serve.



Stakeholders Priorities

Amlak at a Glance





Business Overview

Amlak's overall business is being managed by way of 3 segments

Business Segments

Real Estate Finance (REF)

Ready Property Private Construction

- Ready Property **Financing**
- Ready property portfolio (Repossessed units)
- Customer centricity, relationship management and property management

Amlak at a Glance

- **Private** Construction **Financing**
- **Management of** under construction projects
- **Customer centricity**
- End to end customer solution

Real Estate Investment (REI)

- Includes investment in ready property, land parcels and properties under development
- **Proactive property** management to enhance value
- **Development of** land parcels

Corporate Finance and Investment (CFI)

- Includes Amlak **Finance Egypt** Company S.A.E. (Subsidiary - Egypt)
- Includes investment in Amlak International for **Real Estate Development and Finance Company** (Associate - KSA)
- **Other Investments** (Private Equity and Funds)

Segment Asset Mix - Q2 2019





Segment Strategy

Real Estate Finance (REF)

Amlak at a Glance

Key Metrics	Actual 2018	Targeted 2019
Portfolio Level	AED 2.4Bn	AED 2.4Bn
Delinquency Rate	4.3%	4%
Rental Income	AED 30Mn	AED 22Mn

Ready Property

- Continue to pursue investors through investor related products
- Cross-sell to existing customers
- Offer innovative products and address underserved segments
- Ensure superior service to customers
- Utilize targeted marketing approach to reach identified client segments, utilizing alliances where appropriate
- Exit Amlak Finance Investment Unit (AFIU) repossessed assets ~ 25%
- Improve portfolio quality

Private Construction

Focus on higher-margin business with aim to capture larger market share of this untapped segment

Real Estate Investment (REI)

Strategic Focus

Key Metrics	Actual 2018	Targeted 2019
Rental Income	AED 35Mn	AED 37Mn
Rental Yield	5%	5%
Mark to Market (MTM) on real estate assets	AED 30Mn	AED 130Mn
Development Completion % - Nad Al Hamar	16%	75%
Development Completion % - Al Ttay	54%	100%

- Focus on value creation by continuing to develop land parcels
- Maintain high asset yield and low vacancy rates for ready properties
- Enhance property management offering

REI Portfolio

Ready Property	Under Construction Property	Land Parcel					
 Sky Gardens Remraam Discovery Gardens Waha Villas Al Ghadeer Mirdif 	Nad Al Hamar Al Ttay	Al Ttay plotNad Al Hamar plotNasr CityLand (Egypt)					

Corporate Finance & Investment (CFI) **Targeted Key Metrics** 2019 2018 Dividend Income AED 17Mn AED 8Mn Return on Investment 7% 10% (ROI)

Focus on exiting non-core investments



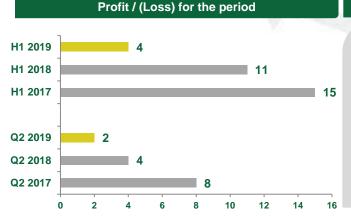
Group Income Statement

Amlak at a Glance

AED in Mn

Particulars	Q2 2019	Q2 2018	Q2 2019 vs. Q2 2018		114 0040	114 0040	H1 2019 vs. H1 2018	
Particulars			Variance	Change in %	H1 2019	H1 2018	Variance	Change in %
Income from Financing and Investing assets	44	43	1	2%	87	86	1	19
Rental income	14	17	(3)	-18%	29	32	(3)	-99
Sale of properties under development		49	(49)	-100%	-	55	(55)	-100%
Fair value gain / (loss) on investment properties	29	(9)	38	422%	84	15	69	460%
Loss on sale of investment properties	(6)	0	(6)	-100%	(6)	-	(6)	-100%
Other Income	13	6	7	117%	21	15	6	40%
Total Income	94	106	(12)	-11%	215	203	12	6%
Reversal of impairments / (impairments)	(16)	(23)	7	· -30%	(59)	(25)	(34)	136%
Amortisation of initial fair value gain on investment deposits	(24)	(25)	1	-4%	(50)	(59)	9	-15%
Operating Expenses	(30)	(31)	1	-3%	(59)	(61)	2	-3%
Cost of sale of properties under development (including related operating expenses)	-	(1)	1	-100%	<u>-</u>	(4)	4	-100%
Share of results of an associate	6	6		- 0%	12	12	0	0%
Profit Before Distribution to financiers / investors	30	32	(2)	-6%	59	66	(7)	-11%
Distribution to financiers / investors	(28)	(28)		- 0%	(55)	(55)		0%
Profit / (Loss) for the year	2	4	(2)	-50%	4	11	(7)	-64%

H1 stands for first half of the year only (i.e. 6 months January to June) .Q2 stands for the second quarter of the year only (i.e. 3 months April to June)



Highlights

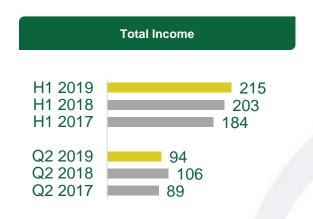
- Total revenues for H1 2019 amounted to AED 215 million; an increase of 6% compared to the same period in 2018.
- Revenues from financing business activities improved by 2% to AED 87 million during H1 2019 compared to AED 86 million during the same period last year
- The company reported net profit of AED 4 million in H1 2019 compared to AED 11 million net profit during H1 2018
- Operating costs decreased by 3% to AED 59 million in H1 2019, compared to AED 61 million during the same period last year.
- Impairment charge of AED 59 million on Islamic Financing Assets compared to AED 25 million in H1 2018; this increase in impairment is mainly due to a financial default of one developer

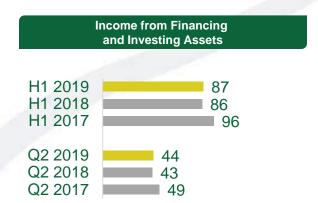


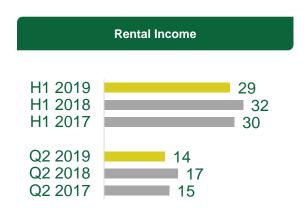
Group Income Statement (cont'd)

Amlak at a Glance

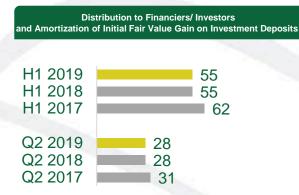
AED in Mn















Group Balance Sheet

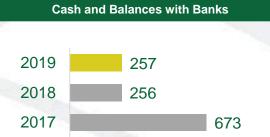
Amlak at a Glance

AED in Mn

Dartiaulara	H1 2019	YE 2018	H1 2019 vs. YE 2018		
Particulars			Variance	Change in %	
Cash and Balances with Banks	257	256	1	0.4%	
Islamic Financing and Investing Assets	2,488	2,704	-216	-8%	
Real Estate Investments	2,726	2,543	183	7%	
Corporate Investments	304	297	7	2%	
Other Assets	89	84	5	6%	
Total Assets	5,864	5,884	-20	0%	
Investment Deposits and Other Islamic Financing	4,288	4,330	-42	-1%	
Other Liabilities (Incl Non-Controlling Interest)	304	289	15	5%	
Equity	1,272	1,265	7	1%	
Total Equity & Liabilities	5,864	5,884	-20	0%	

Highlights

 Total assets of Amlak stand at AED 6 billion and total liabilities at AED 5 billion, similar to the 2018 year-end financial position





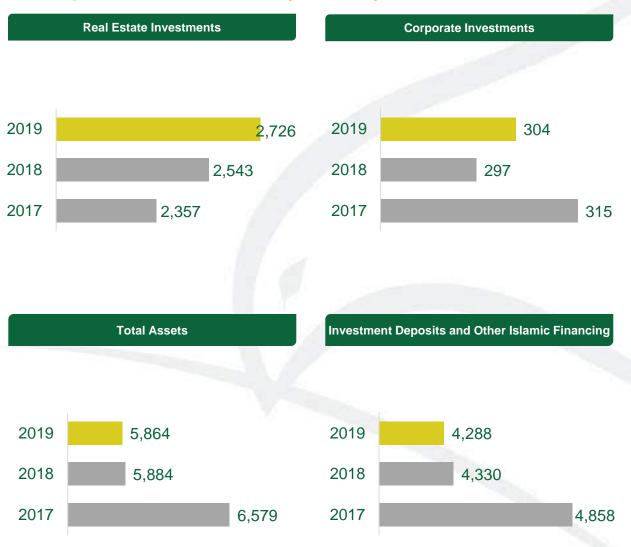
Islamic Financing and Investing Assets



AED in Mn

Group Balance Sheet (cont'd)

Amlak at a Glance



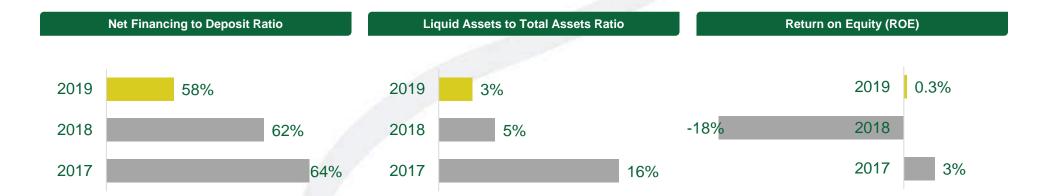
Assets Mix - H1 2019 2% 5%. 42% 47% ■ Islamic financing and investing assets Real estate investments Corporate investments Other assets Cash and balances with banks Liability and Equity Mix - H1 2019 22% 5%_ 73% ■ Investment deposits and other Islamic financing ■ Other liabilities (incl non-controlling interest)

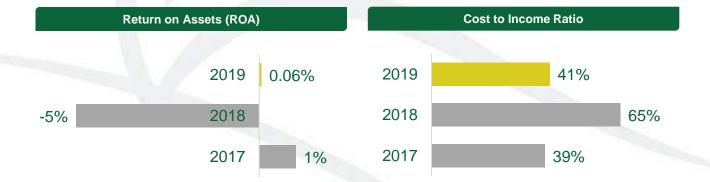
Equity attributable to equity holders of the parent



Financial Ratios

Amlak at a Glance



















2017

2018

2019















- 2. Best Islamic Finance CSR Company UAE 2017
- 3. Best for Sharia Compliant Property Finance
- 2017 UAE Leading Decision Makers Award Chief Executive Officer of The Year 2017 – Dubai.
- 5. Best Real Estate Product (Double Your Property)_ UAE
- 6. Best Home Finance Company

- 1. Global Islamic Business Award 2018
- 2. Dubai Chamber's CSR Label 2018
- 3. Best Islamic Finance CSR Company UAE 2018
- 4. Best Sharia Compliant Property Finance Company 2018
- 5. Best Real Estate Financier 2018 & Award for Excellence in Client-Focused Financial Services
- 1. Best Islamic Finance CSR Company UAE 2019
- 2. Best Sharia Compliant Property Finance Company UAE 2019

Products and Services

Istithmari

Istithmari is the first-of-its-kind Buy-To-Let property finance (Ijara) product in the region, designed for investors looking to invest in completed residential and commercial properties. Customers are also provided with a complimentary full suite of Property Management Services.

Strategic Focus

Ijarah

Ijara is the basic home finance product aimed towards end users for residential as well as commercial property in ready or completed projects. Under Ijarah, Amlak buys the property from the developer/seller and leases it out to the customer with a promise to sell at the end of the lease term. The customer pays monthly rentals that comprise of fixed, variable and supplementary rentals.

Double Your Property Portfolio This first-of-its-kind product is designed for investors who have equity in UAE property to double their property portfolio. The product provides investors with increased returns on their real estate investments as well as attractive financing terms. Amlak will facilitate the entire new investment process and investors can enjoy complete access to Amlak's diverse real estate portfolio and receive complimentary property management services.

Tatweer

Tatweer is an under-construction financing product for investors as well as for end users. Finance is supplemented by a complimentary full suite of property management services that comes into effect post completion and handover of the property.

Private Construction Finance Private Construction Finance is offered to individuals or corporates that carry out under construction projects with an intention to either rent, occupy or operate the development, post construction completion.

Although the product is primarily targeted towards the wholesale segment, individual or retail applications are also catered under the same offer on a case by case basis.



Investor Relations

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