



Amlak Finance PJSC

Investor Presentation

December 2016

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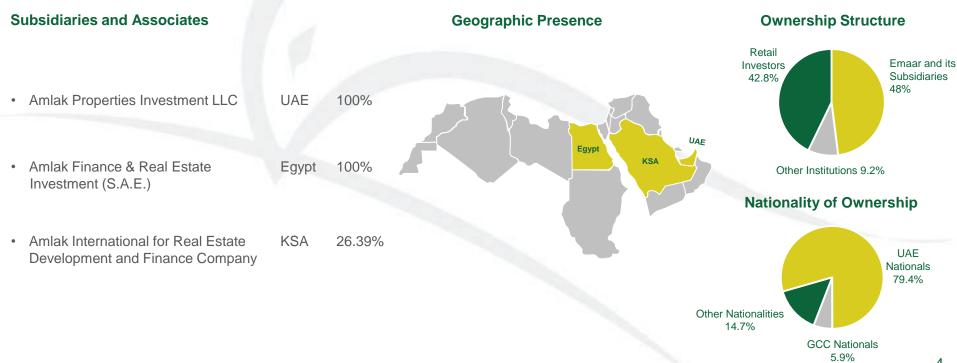
Amlak at a Glance

Company Profile



Background

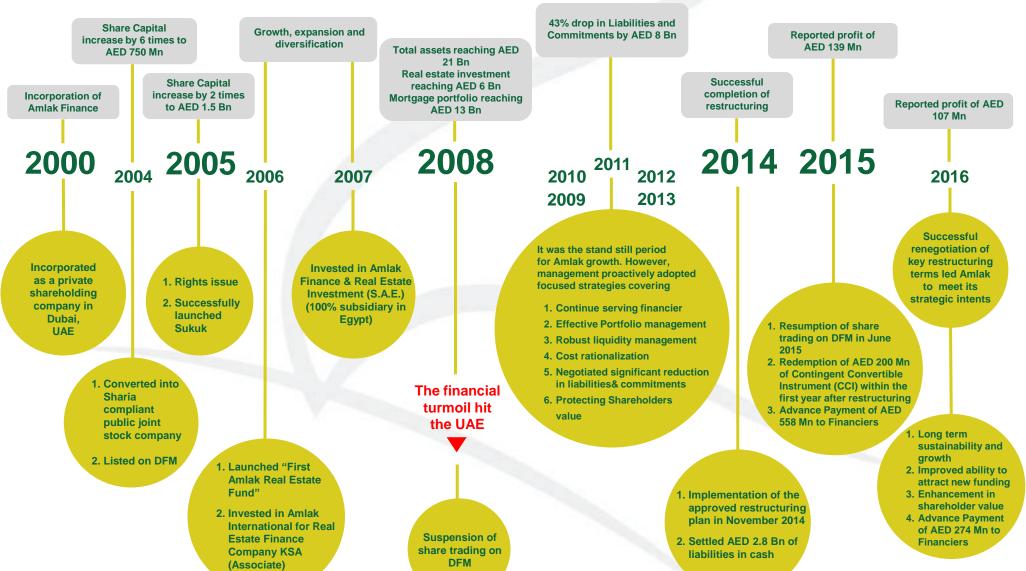
- Amlak Finance PJSC was incorporated in Dubai, United Arab Emirates, on 11 November 2000 as a Private Shareholding Company.
- At the constituent shareholders meeting held on 9 March 2004, a resolution was passed to convert the Company to a Public Joint Stock Company.
- Amlak Finance is a leading specialized real estate financier in the Middle East.
- The activities of the Company are conducted in accordance with Islamic Sharia'a,
- Amlak offers a range of customized financial solutions and products to investors/clients for both ready and off-plan (under-construction) properties.
- Amlak expanded its presence to Kingdom of Saudi Arabia (KSA) in 2006 through investment in 'Amlak International for Real Estate Development and Finance Company'.
- Amlak launched its first international office in Egypt in 2007, which operates under the name 'Amlak Finance & Real Estate Investment (S.A.E.)'.



Amlak at a Glance

Through The Years









Key Strategies



rtey offategies		AMLA
Strategic Priorities	Strategic Intents	Strategic Metrics
Adherence to Restructuring Agreement	Ensuring full compliance with and adherence to restructuring agreement signed with financiers Flawless implementation of restructuring milestones	Compliance
Profitability and Growth	Build up real estate finance business comprising of both ready and under-construction properties for growth in core revenue streams Create long term value from real estate portfolio through development of land parcels Enhance shareholder profitability through improved margins and sustained operational efficiencies	Remain Profitable
Sustainable Funding	Develop a sustainable model and continue to secure long-term funding subject to parameters and covenants agreed with financiers Develop a range of financing options both off and on balance sheet which are best suited keeping in view liquidity gap and refinancing needs	Funds Availability
Value Proposition	Offer differentiated and targeted products, superior lead generation through attractive product marketing strategies, sales and service execution	Product Innovation New Customer Segments
Organizational Capability	Improving customer service experience through effective use of technology, robust risk management, staff and talent development as well as boosting corporate brand.	Customer Satisfaction
Cost Rationalization	Ensure cost rationalization to maintain and align efficiency ratios in line with industry best practices	Efficiency

Strategic Enablers

Our Vision (What we aim to become?)

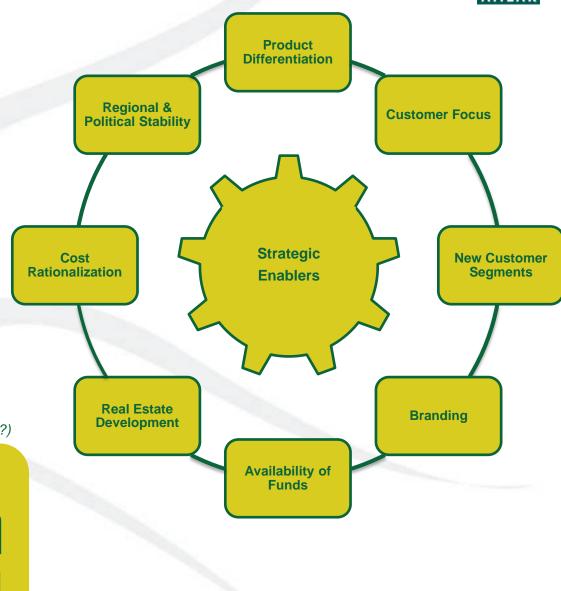
"To be a specialized and customer centric real estate financing institution in the UAE"

Our Mission (What is our purpose?)

"To provide niche financial solutions, customized to fit our customers' needs, while maximizing shareholder value and nurturing our employees"

Our Corporate Values (What we stand for?)





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Business Overview



Amlak's overall business is being managed by way of 3 segments

Business Segments

Real Estate Finance (REF)

Ready Property

- Ready Property Financing
- Ready property portfolio (Repossessed units)
- Customer centricity including retention, relationship management and property management

Under Construction Property

- Developer, Under Construction and Private Construction Financing
- Management of under construction projects
- Customer centricity including developer relations management

Real Estate Investment (REI)

- Includes investment in ready property, land parcels and properties under development
- Property management of ready property
- Development of land parcels

Corporate Finance and Investment (CFI)

- Includes Amlak
 Finance & Real
 Estate Investment
 (S.A.E.) (Subsidiary
 - Egypt)
- Includes investment in Amlak International for Real Estate Development and Finance Company (Associate - KSA)
- Other Investments (Private Equity and Funds)

Segment Asset Mix - 2016



Segment Strategy - REF



Real Estate Finance (REF)

Read	y Property	,
	,	

- Continue to pursue investors through investor related products
- Cross-sell to existing customers
- Offer innovative products and address under-served segments
- Ensure superior service to customers
- Utilize targeted marketing approach to reach identified client segments, utilizing alliances where appropriate
- Continue to sell Amlak Finance Investment Unit (AFIU) repossessed assets selectively with home finance package
- Improve portfolio quality

Key Metrics	Year End 2016	Year End 2017	Indicator
Profit Rate	6%	6%	Maintain
Portfolio Level	AED 2.7 Bn	AED 2.5Bn	Maintain
Delinquency Rate	4.4%	4.4%	Maintain
Efficiency Ratio	40%	38%	Improve
Rental Income	AED 26 Mn	AED 30 Mn	Improve

Under Construction Property

Developer Finance

 Focus on transactions with high margin after fully applying robust risk management

Private Construction

 Focus on higher-margin business with aim to capture larger market share of this untapped segment

Off Plan Financing

- Focus on building a healthy off-plan business
- Identification of new projects to ensure targeted off-plan business

Key Metrics	Year End 2016	Year End 2017	Indicator
Financing Income	AED 13 Mn	AED 16 Mn	Improve
Profit Rate	8%	8%	Maintain
Portfolio Level	AED 146 Mn	AED 578 Mn	Growth
Efficiency Ratio	55%	40%	Improve

Segment Strategy - REI



Real Estate Investment (REI)

- Focus on exit from REI after full redemption of Mudaraba Instrument (Contingent Convertible Instrument - CCI). This is expected to be achieved through enhancement of land parcel values by development and sale of ready property once Target Price agreed with financiers is reached
- Continue leasing ready property to maintain or improve yield until target price reached
- Focus on redemption of Mudaraba Instrument (CCI)
- Explore consolidation and enhancement of property management offering

Real Estate Portfolio									
Ready Property	Under Construction Property	Land Parcel							
Sky GardensRemraamDiscovery GardensWaha VillasAl Ghadeer	MeydanNad Al HamarMirdif	Al TtayNasr City Land (Egypt)							

Key Metrics	Year End 2016	Year End 2017	Indicator
Rental Income	AED 30 Mn	AED 31 Mn	Improve
Rental Yield	6%	6%	Maintain
Mark to Market (MTM) on real estate assets	AED 18 Mn	AED 50 Mn	Growth
Development Completion % - Nad Al Hamar	70%	79%	Progress
Development Completion % - Mirdiff	16%	90%	Progress
Development Completion % - Al Ttay	Nil	10%	Progress
Sale % of Real Estate Assets – Nad Al Hamar	52%	56%	Improve
Cost to Income Ratio	51%	41%	Improve

Segment Strategy - CFI



Corporate Finance and Investment (CFI)

- Focus on enhancing the value of core assets (especially Amlak KSA) by holding these performing investments for a longer duration with the view to sale as and when appropriate sale transaction crystalized
- Exit non-core, non-performing investments

Key Metrics	Key Metrics Year End Year Er 2016 2017		Indicator
Dividends	AED 16 Mn	AED 12 Mn	Expected
Efficiency Ratio	37%	23%	Improve
Return on Investment (ROI)	8%	8%	Maintain



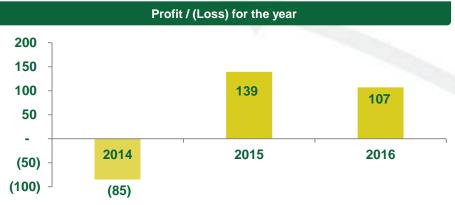
Financial Highlights

Group Income Statement



AED in Mn

				ALD III III		
EV 2040	EV 2015	EV 2044	Chang	ge in %		
FY 2016	FY 2015	FY 2014	2016 vs. 2015	2015 vs. 2014		
207	297	377	-30%	-21%		
56	46	34	22%	35%		
28	25	22	12%	14%		
429	74	-	480%	N/a		
18	67	(2,115)	-73%	103%		
40	23	19	74%	21%		
778	532	(1,663)	46%	132%		
(66)	81	77	-181%	5%		
-	-	1,027	N/a	-100%		
(110)	(132)	886	-17%	-115%		
(149)	(158)	(181)	-6%	-13%		
(219)	(43)	-	409%	N/a		
234	280	146	-16%	92%		
(127)	(141)	(231)	-10%	-39%		
107	139	(85)	-23%	264%		
	56 28 429 18 40 778 (66) - (110) (149) (219) 234 (127)	207 297 56 46 28 25 429 74 18 67 40 23 778 532 (66) 81 (110) (132) (149) (158) (219) (43) 234 280 (127) (141)	207 297 377 56 46 34 28 25 22 429 74 - 18 67 (2,115) 40 23 19 778 532 (1,663) (66) 81 77 - - 1,027 (110) (132) 886 (149) (158) (181) (219) (43) - 234 280 146 (127) (141) (231)	FY 2016 FY 2015 207 297 377 -30% 56 46 34 22% 28 25 22 12% 429 74 - 480% 18 67 (2,115) -73% 40 23 19 74% 778 532 (1,663) 46% (66) 81 77 -181% - - 1,027 N/a (110) (132) 886 -17% (149) (158) (181) -6% (219) (43) - 409% 234 280 146 -16% (127) (141) (231) -10%		



-) 2014 loss is a result of restructuring adjustments
- 2) Amlak reported robust profits in the first year post restructuring

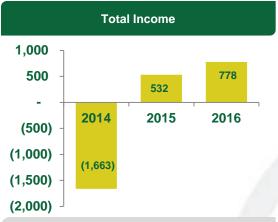
Highlights

Reported profits in 2016 in spite of slow down in the markets

Group Income Statement (cont'd)

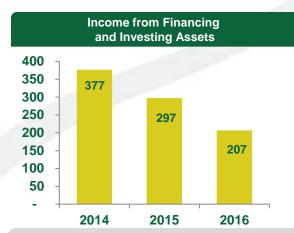




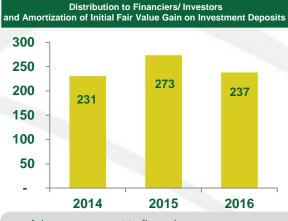


- 2014 impacted due to restructuring
- 2015/16 mainly due to net gains recorded on sale of properties under development

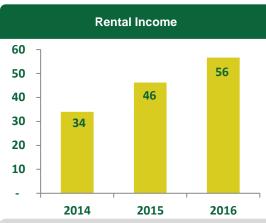




 Depletion of Financing and Investment Portfolio due to early settlements and normal portfolio run off



Advance payment to financiers



Higher volume of Re-possessed (Foreclosed)
 Units along with market driven rental index

Net Gain on Sale of Properties



31

2015

• Higher sale properties under development

2014

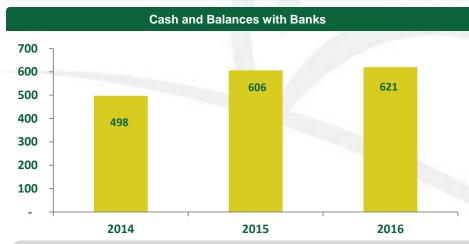
2016

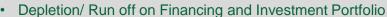
Group Balance Sheet



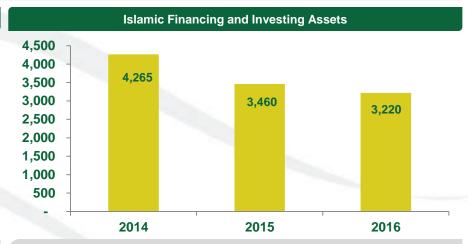
AED in Mn

Bertherland	FY 2016	FY 2015	FY 2014	Change in %	
Particulars	FY 2016		F f 2014	2016 vs. 2015	2015 vs. 2014
Cash and Balances with Banks	621	606	498	2%	22%
Islamic Financing and Investing Assets	3,220	3,460	4,265	-7%	-19%
Real Estate Investments	2,167	2,411	2,165	-10%	11%
Corporate Investments	301	308	292	-2%	5%
Other Assets	184	103	82	79%	26%
Total Assets	6,493	6,888	7,302	-6%	-6%
Investment Deposits and Other Islamic Financing	4,740	4,915	5,321	-4%	-8%
Other Liabilities (Incl Non-Controlling Interest)	260	386	281	-33%	37%
Equity	1,493	1,587	1,700	-6%	-7%
Total Equity & Liabilities	6,493	6,888	7,302	-6%	-6%





· Sale of properties under development



 Depletion of Financing and Investment Portfolio due to early settlements and normal portfolio run off

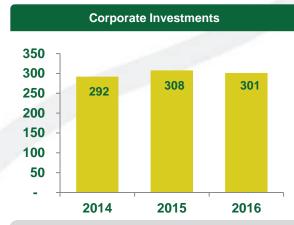
Group Balance Sheet (cont'd)



 Net effect of addition of Re-possessed Units;
 Forex losses recorded on Egyptian pound and Sale of plots of properties under development



- Movement on Financing and Investment Asset
- Movement on the Real Estate Investments



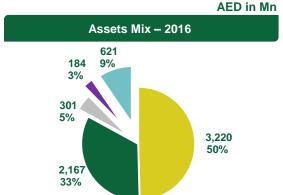
· No significant movement

6,000 5,000 4,000 3,000 2,000 1,000 2014 2015 2016

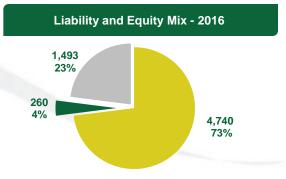
Investment Deposits and Other Islamic Financing

· Advance payment to financiers





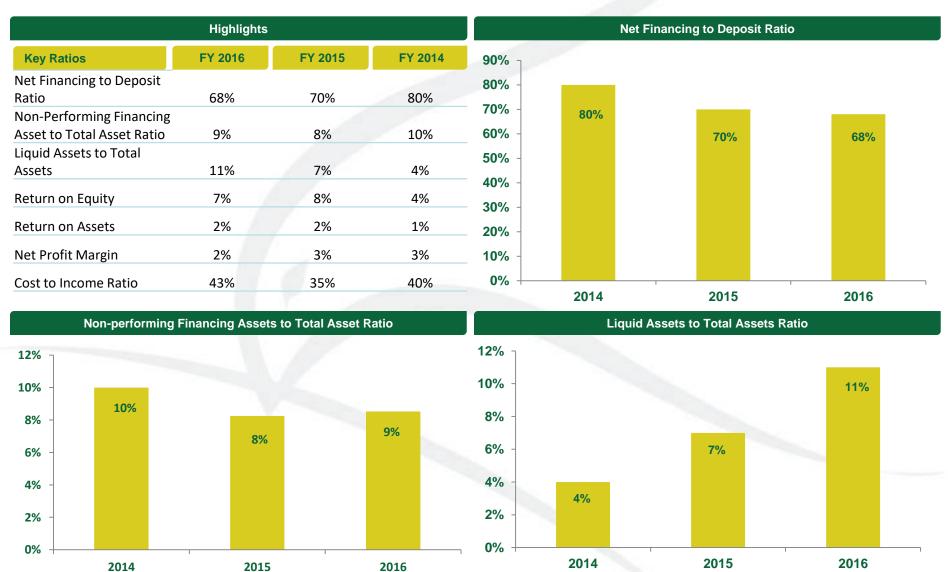
- Islamic financing and investing assets
- Real estate investments
- Corporate investments
- Other assets
- Cash and balances with banks



- Investment deposits and other Islamic financing
- Other liabilities (incl non-controlling interest)
- Equity attributable to equity holders of the parent

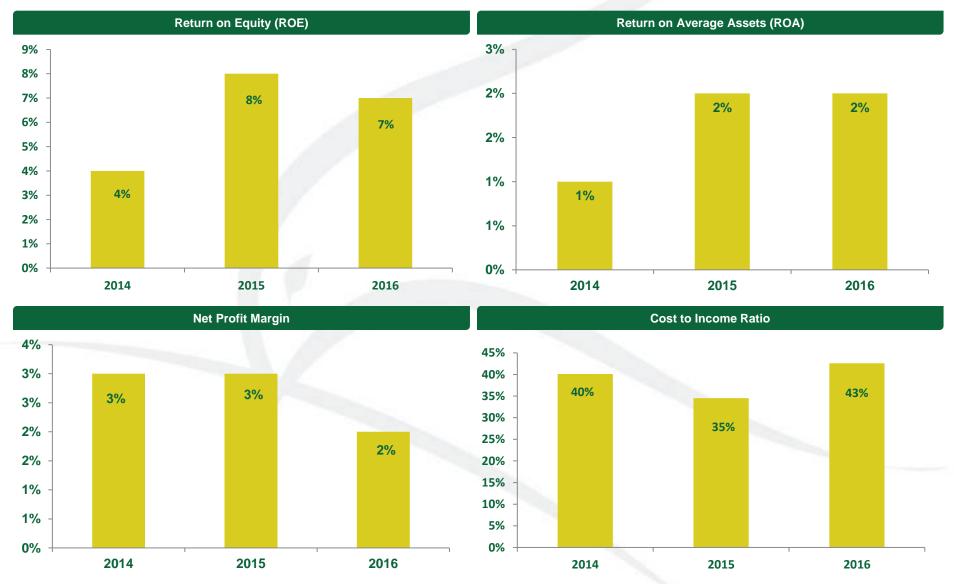
Financial Ratios

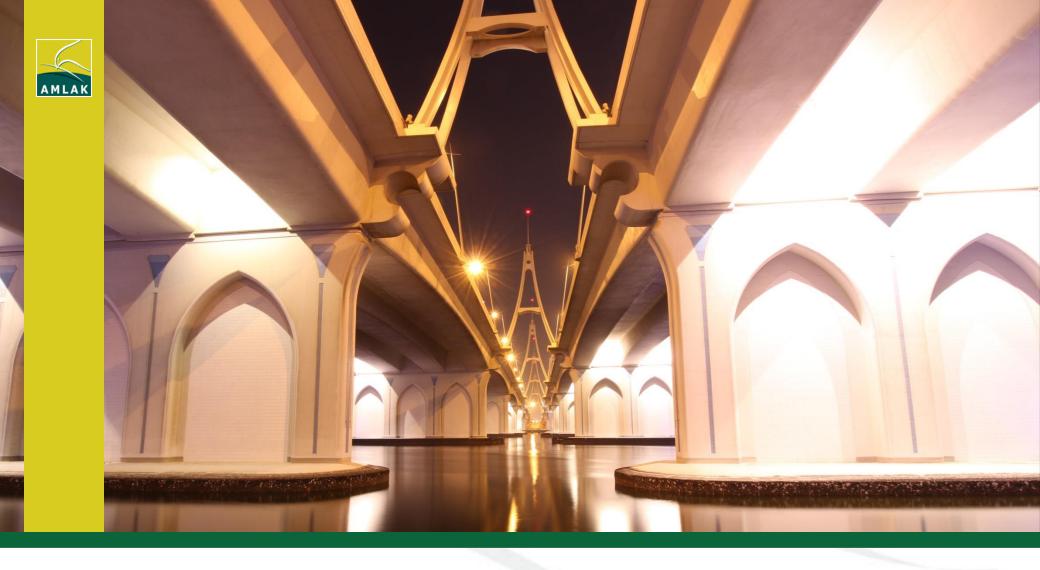




Financial Ratios







Awards

Awards



2015











- 1. Dubai Chamber's CSR Label 2015
- 2. Finance Monthly CEO Award 2015
- 3. Finance Monthly CFO Award 2015
- **Best Islamic Finance CSR Company UAE 2015**
- **Best Sharia Compliant Property Finance Company 2015**
- **Innovation in Islamic Finance**
- 7. Restructuring Deal of The Year 2014

- 1. Dubai Chamber's CSR Label 2016
- 2. Best Islamic Finance CSR Company UAE 2016
- 3. Best Sharia Compliant Property Finance Company UAE 2016
- 4. Innovation in Property Finance 2017
- Islamic Finance of the year Award Dubai 2016
- **Finance Monthly CEO Award 2016**
- 7. Top CEO
- 8. Most Innovative Takaful Product Platinum Lifestyle Takaful, UAE 2016
- 9. Best Shari'a Compliant Property Finance Company 2016, UAE 2016





Consolidated Statement of Income



AED '000

					AED .00
Particulars	FY 2016	FY 2015	EV 2044	Change in %	
Particulars	F1 2016	FY 2015	FY 2014	2016 vs. 2015	2015 vs. 2014
Income from Islamic financing and investing assets	200,493	290,756	368,128	-31%	-21%
Fee income	6,119	6,622	8,471	-8%	-22%
Income on deposits	7,135	4,173	4,556	71%	-8%
Rental income	56,602	46,185	34,021	23%	36%
Sale of properties under development	428,826	74,078	-	479%	-
Other income	33,042	18,489	13,846	79%	34%
Fair value gain on investment properties	18,070	66,587	(2,114,599)	-73%	103%
	750,287	506,890	(1,685,577)	48%	130%
(Impairment) / reversal of impairment on:					
- Islamic financing and investing assets	(66,685)	89,443	76,528	-175%	17%
- Available-for-sale investments	-	-	(2,314)	-	-100%
- Other assets	957	(8,901)	2,424	111%	-467%
Amortisation of initial fair value gain on investment deposits	(110,430)	(132,184)	(25,129)	-16%	426%
Fair value adjustment on investment deposits and other Islamic financing	-	-	911,447	-	-100%
Fair value adjustment on Mudaraba Instrument	-	-	1,026,867	-	-100%
Operating expenses	(171,478)	(166,660)	(181,216)	3%	-8%
Cost of sale of properties under development	(196,117)	(33,447)	-	486%	-
Share of results of an associate	27,905	25,202	22,213	11%	13%
PROFIT BEFORE DISTRIBUTIONS TO FINANCIERS / INVESTORS	234,439	280,343	145,243	-16%	93%
Distribution to financiers / investors	(127,392)	(141,244)	(230,701)	-10%	-39%
Profit / (loss) for the year	107,047	139,099	(85,458)	-23%	263%
Attributable to:					
Equity holders of the parent	107,440	134,851	58,858	-20%	129%
Non-controlling interests	(393)	4,248	(144,316)	-109%	103%
	107,047	139,099	(85,458)	-23%	263%

Consolidated Statement of Financial Position



AED '000

				AED '00		
Particulars	FY 2016	FY 2015	FY 2014	Chang	e in %	
raiticulais	F1 2010	F1 2013	F1 2014	2016 vs. 2015	2015 vs. 2014	
ASSETS		The second secon				
Cash and balances with banks	620,502	606,440	497,736	2%	22%	
Islamic financing and investing assets	3,219,711	3,459,713	4,264,502	-7%	-19%	
Available-for-sale investments	7,688	25,529	23,945	-70%	7%	
Advances for investment properties	322,818	322,818	312,036	0%	3%	
Investment properties	1,623,096	1,701,920	1,489,968	-5%	14%	
Properties under development	220,679	386,418	363,281	-43%	6%	
Investment in associates	293,540	282,096	267,831	4%	5%	
Other assets	162,350	88,973	68,548	82%	30%	
Furniture, fixtures and office equipment	22,284	14,168	13,924	57%	2%	
TOTAL ASSETS	6,492,668	6,888,075	7,301,771	-6%	-6%	
LIABILITIES AND EQUITY						
Liabilities						
Investment deposits & other Islamic Financing	4,682,024	4,845,232	5,270,291	-3%	-8%	
Term Islamic financing	57,704	69,799	50,935	-17%	37%	
Employees' end of service benefits	6,157	6,292	6,085	-2%	3%	
Other liabilities	135,091	235,442	134,564	-43%	75%	
Total liabilities	4,880,976	5,156,765	5,461,875	-5%	-6%	
Equity						
Equity attributable to equity holders of the parent						
Share capital	1,500,000	1,500,000	1,500,000	<u>-</u>	-	
Employee stock option plan shares	(93,048)	(93,048)	(93,048)		-	
Statutory reserve	117,690	117,690	117,158	-	-	
General reserve	117,690	117,690	117,158	-	-	
Special reserve	99,265	99,265	99,265	-	-	
Mudaraba Instrument	231,128	231,128	273,133	-	-15%	
Mudaraba Instrument reserve	868,947	868,947	1,026,867	-	-15%	
Cumulative changes in fair value	1,663	4,163	2,533	-60%	64%	
Foreign currency translation reserve	(334,691)	(137,725)	(106,447)	143%	29%	
Accumulated losses	(1,016,088)	(1,121,371)	(1,237,046)	-9%	-9%	
	1,492,556	1,586,739	1,699,573	-6%	-7%	
Non-controlling interests	119,136	144,571	140,323	-18%	3%	
Total equity	1,611,692	1,731,310	1,839,896	-7%	-6%	
TOTAL LIABILITIES AND EQUITY	6,492,668	6,888,075	7,301,771	-6%	-6%	

Board of Directors





Mr. Ali Ibrahim Mohammad
Chairman



Mr. Essamuddin Galadari Vice-Chairman



Mr. Saleh Saeed Lootah Board Member



Mr. Farooq Mahmood Arjomand **Board Member**



Mr. Hesham Abdulla Al Qassim
Board Member



Major General Ahmad Hamdan Bin Dalmook
Board Member



Mr. Arif Alharmi

Managing Director and
Chief Executive Officer

Stakeholders Priorities





Products and Services



Istithmari

Istithmari is the first-of-its-kind Buy-To-Let property finance (Ijarah) product in the region, designed for investors looking to invest in completed residential and commercial properties. Customers are also provided with a complimentary full suite of Property Management Services.

Ijarah

Ijarah is the basic home finance product aimed towards end users for residential as well as commercial property in both ready and under-construction projects. Under Ijarah, Amlak buys the property from the developer/seller and leases it out to the customer with a promise to sell at the end of the lease term. The customer pays monthly rentals that comprise of fixed, variable and supplementary rentals.

Tatweer

Tatweer is an under-construction financing product for a Buy-To-Let property as well as for end users. Finance is supplemented by a complimentary full suite of property management services that comes into effect post completion and handover of the property.

Developer Finance

Developer Finance is a tailored financing solution offered for real estate projects being developed in freehold areas of Dubai by licensed developers.

Prospective developers have the option to benefit from finance options under various facility structures and other value added services.

Private
Construction
Finance

Private Construction Finance is offered to individuals or corporates that carry out under construction projects with an intention to either rent, occupy or operate the development, post construction completion.

Although the product is primarily targeted towards the wholesale segment, individual or retail applications are also catered under the same offer on case by case basis.

Platinum Lifestyle Takaful

Platinum Lifestyle Takaful is a comprehensive Takaful plans package exclusively designed for all customers. The plans give protection against most property finance related perils and also offer other value added lifestyle benefits.

UAE and Dubai Economy – Highlights

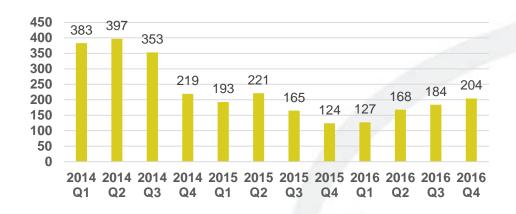


- Real GDP in UAE is set to gather pace aided by an expected healthy recovery in the non-oil sector. This will likely offset
 moderation in the oil sector.
- Due to its economic diversification, the UAE economy is expected to perform relatively well in comparison to other Gulf nations.
- Economists project the UAE's GDP growth will increase to 2.6% in 2017, from 2.4% forecasted in 2016.
- According to the World Bank Doing Business Report, the UAE is now ranked 26th in the "Ease of Doing Business" Index, ahead of any Arab country. The World Bank has also recognized the UAE as one of the top 10 most improved business environments over the past year.
- The emirate of Dubai delivered a strong economic performance in 2016, buoyed by growth in non-hydrocarbons sector, which provided a buffer against external challenges.
- Economists project Dubai's GDP to grow by 3.1% in 2017.
- Dubai's construction sector will also continue to be a key driver of non-oil growth. Construction activity is expected to remain robust, as Dubai gears for Expo 2020. This sector is also set to benefit from "UAE's Vision 2021" and "UAE Strategy for the Future" which aim to enhance economic diversification.
- Dubai's approved budget for 2017 is AED 47.3 Bn, reflecting a 3% increase over the previous year.
- Annual spending by Dubai on infrastructure has increased by 27% ahead of Expo 2020. Funding for research and development will be increased by Dh700 Mn (\$190.6 Mn) while exports will receive an additional Dh16 Bn (\$4.4 Bn), indicating a paradigm shift away from dependency on the oil sector.
- The emirate's strategy is focused on emphasizing its position as a key regional player in the fields of trade and logistics, tourism, retail, entrepreneurship, and technology.

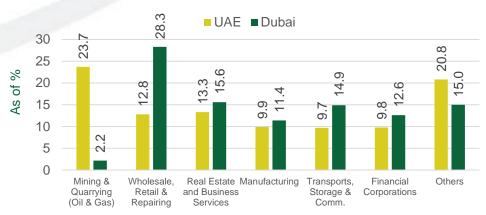
Key Economic Indicators

AMLAK

1 Brent OPEC Oil Basket Price in UAE (AED)

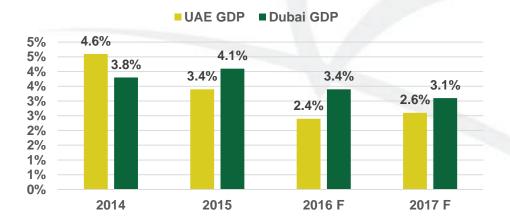


Distribution of GDP Sectors (in %) - UAE & Dubai



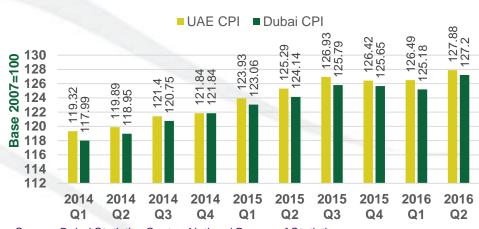
Source: Dubai Statistics Center, National Bureau of Statistics

UAE & Dubai GDP Growth Rates



Source: Ministry of Economy

Consumer Price Index (CPI) - UAE & Dubai



Source: Dubai Statistics Center, National Bureau of Statistics

Dubai Real Estate Market

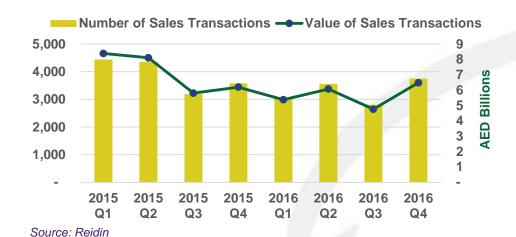


- Residential property price growth in Dubai appears to have largely stabilized after two years of slowing growth amid tighter regulations, higher housing supply and risk aversion.
- Residential property prices have declined around 15% since peaking in July 2014. However, on a Y-o-Y basis, apartment prices declined by a mere1%, while villa prices saw a marginal improvement of 1%.
- Rentals continue to fall for both apartments and villas, with minimal Q-o-Q change (-1% for apartments and -3% for villas), and a larger annual decline in rentals of 4.6% for and 5% for villas.
- Dubai real estate market performed better than its international counterparts with a consistent 7% plus mark as the emirate continues to attract investors due to the lower cost of mortgage, no tax on returns and comparatively higher rentals.
- The value of real estate transactions continued to trend lower throughout 2016, while growth in the number of transactions remained subdued but steady. This may be due to a boost in the affordable housing sector.
- 12,800 residential units have entered the market in 2016, 45% of what was expected in the beginning of the 2016.
- Demand and supply in the Dubai real estate market are in sync currently. However, amidst a challenging geopolitical environment, any sudden boost in supply will affect market stability causing prices to fall further.
- Dubai witnessed a greater volatility in price over the past 6 months. Although green shoots have started to appear signaling a recovery, rapid increase in prices is not expected with the significant levels of new supply that could be delivered in 2017.

Key Real Estate Indicators

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Number and Value of Real Estate Transactions

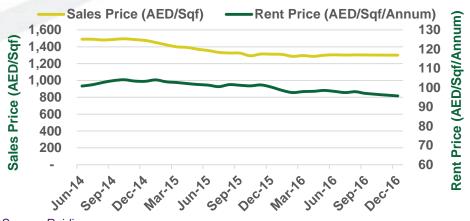


Dubai Residential Supply Trends (Freehold Areas)



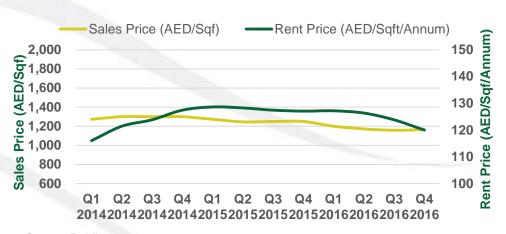
Source: Reidin

Dubai Residential Sales and Rental Price Changes



Source: Reidin

Dubai Commercial Rental Prices



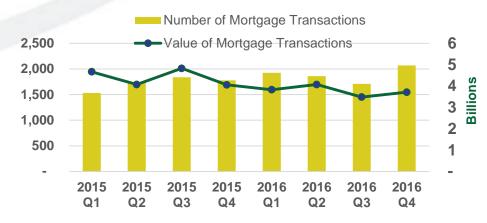
Source: Reidin

Dubai Mortgage Market

AMLAK

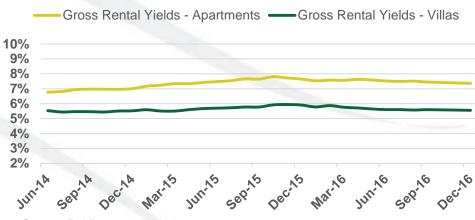
- An overview of transactional activity by sales and mortgage transactions reveals a two tiered market trajectory: In 2016 sales transactions have continued to decline, whereas mortgage activity continued to experience growth.
- Dubai mortgage market is estimated to be valued around AED 60 Bn per annum over the last few years, of which approximately AED 13 Bn relates to residential unit mortgage transactions per year.
- Total number of mortgage transactions have increased by 9% in 2016 compared to 2015, primarily due to an increase in home ownership and owners starting to refinance their houses to extract liquidity.
- Demand for mortgages has increased steadily indicating both, access to finance as well as a mature price cycle in line with international markets.
- Sale transactions have declined over the past two years as the Dubai real estate market experienced a healthy correction period. However, mortgage transactions have shown a stable movement during this correction period.
- Mortgage financing is likely to rise indicating a resilient underlying demand despite global headwinds.
- Rental declines outpaced sales prices resulting in reduced gross rental yields in the last 1 year.

Mortgage Transactions Over the Years



Source: Reidin

Rental Yields in Dubai



Source: Reidin



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